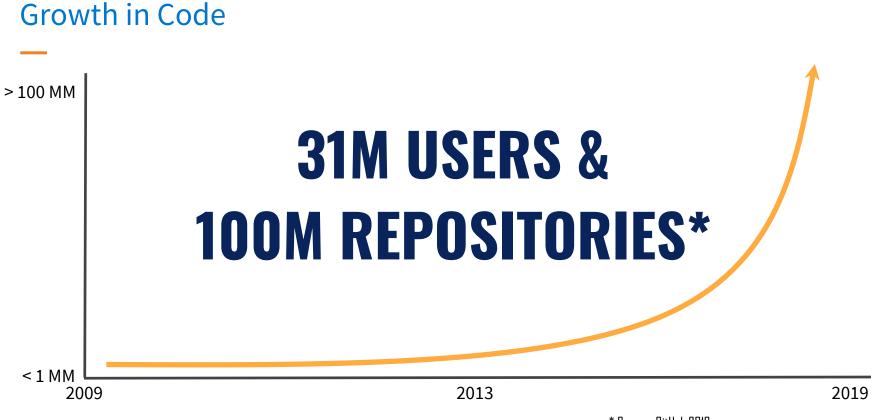
### **Building a Culture of Collaborative Innovation**

Helping companies to innovate through the power of developer communities

# Success in the Digital Age Requires Developers

The Journey of Enterprise IT...





4 Building a culture of collaborative innovation through communities

\* Source: GitHub 2018

## Stack Overflow: The World's Developer Community



ALL THE WORLD'S DEVELOPERS ALL THE PROGRAMMING KNOWLEDGE STACK OVERFLOW COMMUNITY

## What is Stack Overflow

#### **How it works**

Stack Overflow is a Q&A site for developers. It's s all about **getting answers**. It's not a discussion forum. It is for objective answers.

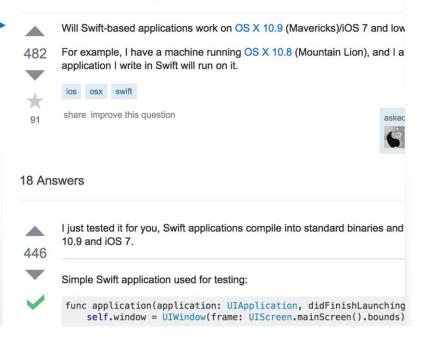
Just questions... and answers.



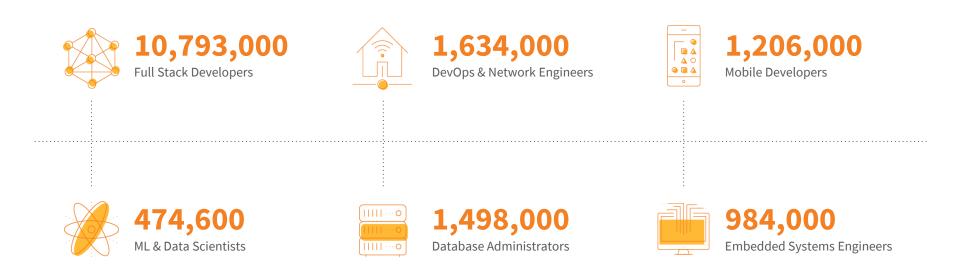
Good answers are voted up and **rise to the top**. The best answers show up first so that they are always easy to find.

The person who asked can mark one answer as "accepted". Accepting doesn't mean it's the best answer, it just means that it worked for the person who asked.

#### Do Swift-based applications work on OS X 10.9/iOS



## Who is on Stack Overflow?



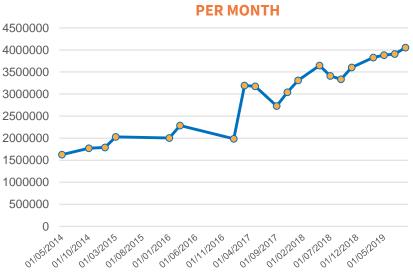
## Stack Overflow Users Across APAC

Country	Unique Users	Monthly Sessions	
India	8,057,938	38,461,798	
Indonesia	1,102,646	3,845,509	
Australia	1,076,744	5,265,341	
Philippines	956,430	3,104,654	
Japan	916,879	3,928,304	
South Korea	777,330	3,844,439	
China	726,096	3,079,300	
Vielnam	657,877	3,835,670	
Singapore	566,198	2,670,214	
Pakistan	531,093	2,498,745	
Turkey	526,132	2,615,347	
Taiwan	525,316	2,779,502	
Hong Kong	492,246	2,145,307	
Thailand	483,446	2,007,335	
Malaysia	479,346	1,968,274	
	17,875,717	82,049,739	

Region	Users	Sessions	User %	Session %
APAC	17,875,717	82,049,739	37.14%	35.67%
NA	15,802,799	74,600,164	32.83%	32.44%
EUR	13,087,250	66,480,813	27.19%	28.91%
SA	1,365,381	6,865,393	2.84%	2.99%
	48,131,147	229,996,109	100.00%	100.00%

## Growth in the Vietnamese Developer Community

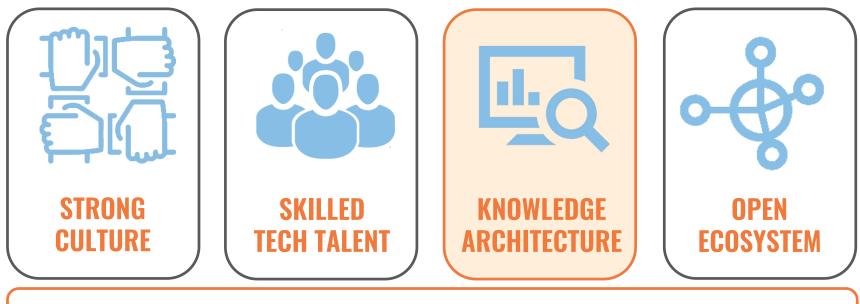




#### SESSIONS PER MONTH

9 Building a culture of collaborative innovation through communities

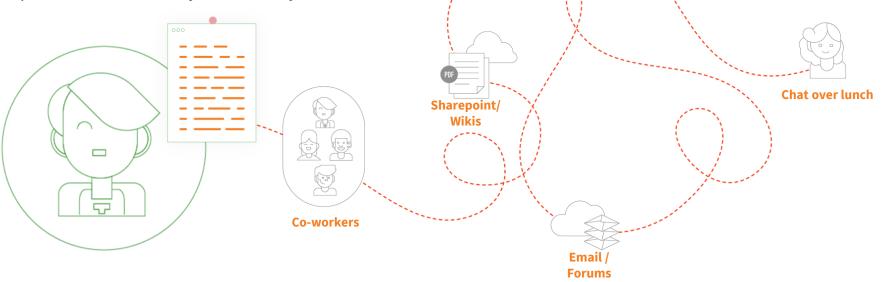
## Ingredients for Collaborative Innovation



## **The Foundation for Fostering Innovation**

## Path of Collaboration & Knowledge Sharing Today

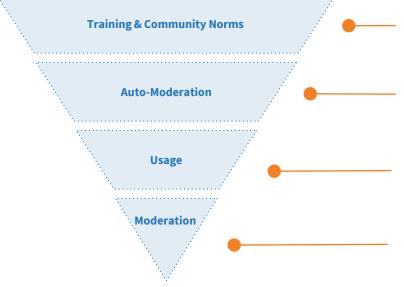
The traditional way of finding answers to problems in companies is inefficient, time-consuming, and does not capture answers in a way that is easily searchable.





## **Collaborative Innovation Needs a Community!**

Capturing knowledge so that it is discoverable to users requires a community. The knowledge architecture therefore needs to make it easy for members of the community to contribute while reducing the administrative overhead



Stack Overflow Enterprise helps users take the right actions the first time, by training them on the system and providing helpful tips and examples of good contributions

Tools built into Stack Overflow Enterprise constantly monitor actions by users and prevent them from making mistakes or performing harmful activities

As usage expands the community contributes feedback (voting, commenting, editing, flagging) that helps create and surface the best information and keeps the community's content clean

Moderators review and respond to any exception cases surfaced by the users or system, therefore only requires 3-5 people and 10 minutes per day reviewing content.

## An Integrated Collaborative Knowledge Architecture

#### **Project & Support Systems**

Tracking and management of projects and tasks

Search Utilities Enterprise retrieval of various content types

# Documentation & WikisLong-form content &reference materials

#### Trusted Source

Trusted, market-based store for contextual, canonical content managed by the user community

Messaging Application Real-time communications hub across team

**Developer Portal** 

Site for sharing code and resources for devs

> API & webhooks framework work to connect & distribute knowledge across systems to help users maintain the flow of their work



## **Client stories: Digital Banking Leader**

CHANNELS CHANNELS Email Internal chat

#### PAIN POINTS

- Unknown level of support required
- Federated
   Development Model
- Lack of centralized feedback methods

FASTER PRODUCT DEVELOPMENT Speed to market reduced BETTER PRODUCTS

More fully tested MVPs

#### Product Team realizes faster, better product development and delivery

#### **The Challenge**

- Digital Product Management team was working on a project to create a public facing API platform
- Internal developer portal was created to capture learnings during project, however development practices were highly federated and lacked consistent tooling, processes, and centralized knowledge management
- Teams were building things in tandem without visibility into other projects
- Needed a solution that would allow API consumers and producers to collaborate across lines of business to rapidly build products, collect feedback, and meet an aggressive project timeline
- Additionally wanted to maximize self-service and minimize time-consuming direct support requests

- After testing and failing with other Q&A platforms, they chose Stack Overflow Enterprise due to the familiarity and trust developers already had with Stack Overflow
- Originally deployed to the Digital team, adoption rapidly grew to other groups, creating a broader community and enabling faster product feedback loops
- Integrations to Stack Overflow Enterprise allowed visibility into what other teams were working on, fostering greater collaboration on projects and building of APIs for reusability
- Results were better API products and at least 20% faster product delivery as teams were able to build on top of something that already existed

## **Client stories: Financial Services Company**

#### CHANNELS

Email
 Jive
 Internal chat

#### PAIN POINTS

Small Team
 Inefficient Processes
 Support Blind Spots

EMAIL IMPACT ↓ 20% SUPPORT REDUCTION ↓ 20+ Man Hours/month KNOWLEDGE RETENTION Daylighted & centralized critical systems info

#### Support Team reduces manual support burden through self-service

#### **The Challenge**

- Support Team tasked with servicing a critical legacy middleware platform
- Poor documentation meant that outgoing employees took knowledge with them
- Support workflows consisted of reading through email mailboxes, manually triaging, and either responding to them directly or forwarding to another team member
- Daily "open office hours" held to address customer questions requiring 3 or more team members answering same questions over and over
- Support unable to prioritize high priority queries from general information questions

- Support Team began by posting FAQs and processes in Stack Overflow
- Implemented self-service workflow that guided users to Stack Overflow, and search or post a question only if their issue was not already addressed
- Created onboarding/offboarding process to capture crucial product knowledge in Q&A
- Led to 20+ man hours / month reduction of time required to hold daily office hours in the first 3 months
- Office hours eventually eliminated freeing Support engineers to moved out of their silos
- Support engineers focused on solving customer problems and making process and product improvements

## Client stories: Leading Enterprise Technology Company

CHANNELS
CHA

PAIN POINTS Small Team Inefficient Processes



#### Customer Success frees up time from inefficient processes to focus on product

#### **The Challenge**

- The Developer Tools Customer Success team was overloaded supporting more engineers using even more tools
- Could not scale up their manual email support workflow and help with tools adoption at same time
- <sup>9</sup> Needed a way to ensure engineers received high quality answers to their questions in a timely fashion

- Realized they were double handling support queries and needed a better workflow to triage different issues and workstreams
- Customer Success pivoted the workflow to have a team dedicated to monitoring and answering questions to the [cs-\*] tags on Stack Overflow
- Customer Success still monitor Stack Overflow, but now focused more of their time with product feature teams
- Success of this new workflow showed in the high question to answer ratio on monitored tags
- Turned off email support and directed all queries via auto-responder to either Stack Overflow or other escalation support channels

## Client stories: Big Data Technology Pioneer

CHANNELS

Email
Slack

PAIN POINTS

Small Team
 Inefficient processes

SUPPORT EFFICIENCY	
↑ 20%	

BEST PRACTICES Support Model became standard for other product teams

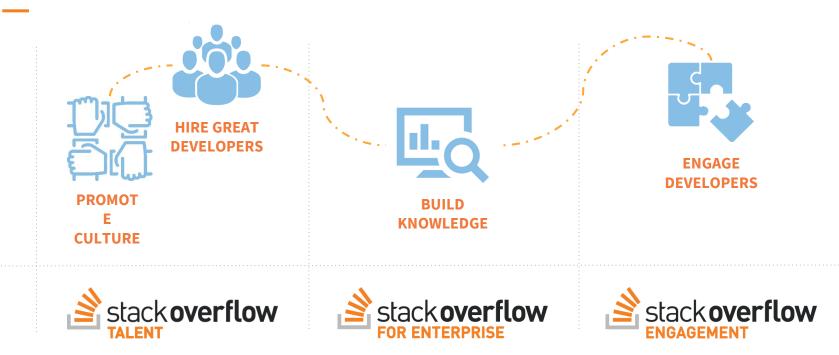
#### Improved support processes enable team to significantly increase efficiency

#### **The Challenge**

- Internal Product Support Team was severely resource constrained and unable to scale to address support burden through email threads and Slack channels
- Lack of easy search in Slack channels and email meant support spent a great deal of time answering the same questions over again
- Internal documentation and tracking tools were adequate to track issues but not optimal to search and track new questions, reducing overall support efficiency

- <sup>7</sup> The Support Team analyzed their current processes and incorporated Stack Overflow into their workflow
- Seeded the platform with high-quality, frequently asked questions creating examples of excellent, evergreen content that was centralized and searchable
- Socialize their new support workflows and establish explicit use cases and instructions for Stack Overflow for users
- Established escalation channels and tapped local champions to encourage the use of Stack Overflow
- Result has been an 20% increase in overall efficiency and a repeatable support model that has also been adopted successfully by other product teams

## Stack Overflow Solution Offerings







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